

# City of Miami

C.A. GIMENEZ  
Fire Chief



City Manager

August 12, 1998

Mr. Russell L. Bjorkman, Chairman  
Miami Firefighters Federal Credit Union

RE: Letter of Reference for Mr. Grant Sheehan

Dear Mr. Bjorkman:

This letter is offered as a reference and recommendation for Mr. Grant Sheehan. I have known Mr. Sheehan since prior to his employment as Firefighter with the City of Miami. In fact, I performed his pre-employment background check as a Fire Lieutenant at the Fire College. At that time, Grant worked in a Sheet Metal Shop and I recall his employer being very high on him especially in the area of his work ethic.

I worked with Grant, on and off, during his career, but became very involved with him immediately following Hurricane Andrew in August of 1992. Grant was assigned to HART (Hurricane Andrew Recovery Task Force) under my command. Grant was assigned to coordinate all Capital Repair Projects as well as interface with FEMA, the State and the City's Insurance Carriers. He performed his duties magnificently and to date through his efforts, along with other team members, the City of Miami has recovered in excess of \$70 million. Grant continues to work on these Capital Projects to see them through to their completion. The major projects have included the re-building of Dinner Key Marina, Bayside Miamarina, and the on-going Merrill Stevens Marina slated to be completed in late 1998.

Aside from his technical expertise in the construction area, Grant also excelled in the Financial Arena. He coordinated the dollar allocations from multiple revenue sources to many capital projects and tracked the expenditures, project by project, to assure that the City received its eligible reimbursements.

Another strong attribute of Grant is his ability to interface with professional individuals from varied disciplines. He has meshed well with Attorneys, Architects, General Contractors as well as State and Federal Representatives.

I have found Mr. Sheehan to be a professional, hard working self starter. He does not require hands on supervision and he consistently produces a professional work product. I recommend him to you with no reservations and believe he would be a tremendous asset to your organization.

Sincerely,

Frank K. Rollason  
Chief Fire Officer

FKR/acp

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